HPL Electric & Power Limited



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11th November, 2022

The Manager, Listing Department, **National Stock Exchange of India Ltd.** "Exchange Plaza", C-1, Block G, Bandra-Kurla Complex, Bandra (E), Mumbai – 400 051

Building, PhirozeJeejeebhoy Towers, Dalal Street, Fort,

25th Floor, New Trading Ring, Rotunda

Mumbai – 400 001

BSE Limited

Scrip Code: 540136

Subject: Disclosure under Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 - Earnings Presentation

Dear Sir

Symbol: HPL

Pursuant to Regulation 30 of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, a copy of the Earnings Presentation that we propose to make during the conference call for investors scheduled to be held on Thursday, 17th November, 2022 at 3:00 PM IST is enclosed herewith.

The said Earnings Presentation has also been uploaded on the Company's website i.e. www.hplindia.com.

We request you to kindly take the same on record.

Thanking You

Yours Faithfully, For HPL Electric & Power Limited

Vivek Kumar Company Secretary

Encl: As above

Registered Office : 1/20, Asaf Ali Road, New Delhi - 110 002 Tel.: +91-11-23234411 | Fax:+91-11-23232639





This presentation and the following discussion may contain "forward looking statements" by HPL Electric & Power Limited ("HPL" or the Company) that are not historical in nature. These forward looking statements, which may include statements relating to future results of operations, financial condition, business prospects, plans and objectives, are based on the current beliefs, assumptions, expectations, estimates, and projections of the management of HPL about the business, industry and markets in which HPL operates.

These statements are not guarantees of future performance, and are subject to known and unknown risks, uncertainties, and other factors, some of which are beyond HPL's control and difficult to predict, that could cause actual results, performance or achievements to differ materially from those in the forward looking statements. Such statements are not, and should not be construed, as a representation as to future performance or achievements of HPL.

In particular, such statements should not be regarded as a projection of future performance of HPL. It should be noted that the actual performance or achievements of HPL may vary significantly from such statements





DISCUSSION SUMMARY

COMPANY OVERVIEW

Q2 & H1FY23 - PERFORMANCE UPDATE

BUSINESS STRATEGY





COMPANY OVERVIEW



Trusted Electric Equipment Manufacturer

- 'One-stop shop' offering wide range of low-voltage electric products -
 - Metering Solutions (conventional and smart meters)
 - Switchgears
 - Lighting Products
 - Wires & Cables
- Innovative, quality and technologically superior products catering to varied market segments and at different price points

Market Leader in Electric Meters & On-load Change-over Switches

- '50% Market Share' in the Domestic On-load Change-over Switches Market *
- '20% Market Share' in Domestic Electric Meters Market *
- '5% Market Share' in the Low-voltage Switchgear Market *
- '5th Largest' LED Lighting Products Manufacturer *

Integrated Manufacturing Operations Combined with Strong R&D Capabilities

- 7 state-of-the-art Manufacturing facilities with capabilities across design & product development, component designing, tool making and commercial production
- 2 R&D centers housing 100+ expert engineers having rich experience in the electrical industry and a proven track record of product innovation



Established Pan-India Distribution Presence

- Established Pan-India Distribution network consisting of
 - 90+ Branch & Representative Offices
 - 900+ Authorized Dealers
 - 35,000+ Retailers

Long-standing Customer Relationships, Experienced Leadership Team, and Strong Prequalification Credentials

- **45+ year old Established Brand** with strong recall across various customer segments *Power Utilities, Government Agencies, Retail & Institutional Customers*
- Highly Experienced management team
- Strong prequalification credentials in the metering and switchgear businesses creating high benchmarks

Note: * Frost & Sullivan 2016

WIDE-RANGING PRODUCT PORTFOLIO





HPL is the "ONE-STOP SHOP" for Low Voltage **Electrical Equipments** across market segments and price ranges

HPL's complementary product offerings enable cross-selling and lead to STRONG BRAND RECALL

With a large product portfolio, HPL is at forefront to capture **GROWTH OPPORTUNITY**

PRODUCT PORTFOLIO

> SUB-**BRANDS**

CUSTOMERS

Metering Solutions

Smart Meter une and p

Net Meter



Prepaid Meter



Trivector Meter



emfis

Switchgears

Industrial Applications ACB MCCB Phase Selector







Domestic Applications Techno **RCCB** (N) MCB



Osafe





Modular Switch & Accessories Toggle Plug **Push Bells**

Switches









Lighting Equipment

Consumer LED Products Aries LED LED Glow 9W



Commercial LED Products CRCA Panel Mitered



Outdoor LED Products Street LED Light Flood Light









Wires and Cables

Fire Resistant Cables



Co-axial Cables



Solar Cables



Networking & **Data Cables**



Power Utilities

Public & Private Enterprises

Residential & Commercial Users

STATE OF ART MANUFACTURING FACILITIES



Capacity

GURUGRAM



Gurugram Facility I: Electronic Meters, R&D Center for Smart Meters

Gurugram Facility II: Lighting Equipment and **Electronic Meter Parts**

KUNDLI



Facility I: Switchgears, Parts of Electronic Energy Meters and Parts of Lighting Equipment

Facility II: Lighting Equipment





Facility I: Switchgear, Electronic Meters, and Parts of Lighting Equipment

Himachal Energy Facility: Electronic Meters, Panel Meters and Clips for Panel Meters

JABLI

Segments	(per annum)
Electronic Meters	11 million units
Lighting Equipment	26 million units
Switchgear	16 million units
Wires & Cables	194 million meters

Product

GHARAUNDA





Products: Wires and Cables

QUALITY & COMPLIANCE CERTIFICATIONS











ISO-9001:2000

RWT∪V













STRONG R&D THRUST – CONTINUOUS TECHNOLOGY UPGRADATION



CONTINUOUS R&D TO LAUNCH AND MARKET EXCITING NEW INNOVATIVE PRODUCTS

Launched '5 new products in the Switchgear Category and 5 in Tradelight in Q2FY23



Switchgear



IN-HOUSE R&D CAPABILITIES:

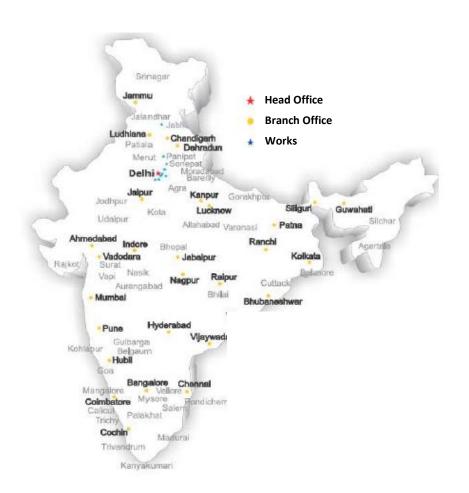
- 2 R&D facilities in Gurugram & Kundli with more than 100 engineers
- 1 Testing facility in Gurugram NABL accredited and ISO/IEC 17025:2005 compliant
- 2 Tool Rooms for rapid prototyping & component designing for complete range of MCBs, MCCBs, Meters, Changeover Switches, Switch Fuse Units, LED lamps

Trade Lighting



ESTABLISHED PAN-INDIA DISTRIBUTION NETWORK & BRAND PRESENCE





ESTABLISHED PAN-INDIA DISTRIBUTION NETWORK
& BRAND PRESENCE
TO CAPTURE SIGNIFICANT GROWTH POTENTIAL IN
ELECTRICAL EQUIPMENT INDUSTRY

90+ Branch & Representative Offices 21 Warehouses across India

900+ Authorized Dealers and 35,000+ Retailers

Carrying and forwarding agents model for sale and supply through authorized dealers

620+ full time employees responsible for promotional and brand building activities for our products

EXTENSIVE EXPERIENCE, ESTABLISHED RELATIONSHIPS, STRONG CREDENTIALS



STRONG EXECUTION, ESTABLISHED RELATIONSHIPS AND STRONG PRE-QUALIFICATION CREDENTIALS
MAKE HPL A PREFERRED SUPPLIER OF THE SPECIALISED ELECTRICAL EQUIPMENTS



EXTENSIVE EXPERIENCE

- Strong Promoter pedigree with more than 45 years of experience
- More than 25 years of average experience of senior management team
- Strong R&D and manufacturing capabilities



ESTABLISHED RELATIONSHIPS

- Established relationships with Institutional customers, Power Utilities and Governmental Agencies across India
- HPL has created a "niche" for itself in technologically advanced products like Metering and Switchgear businesses



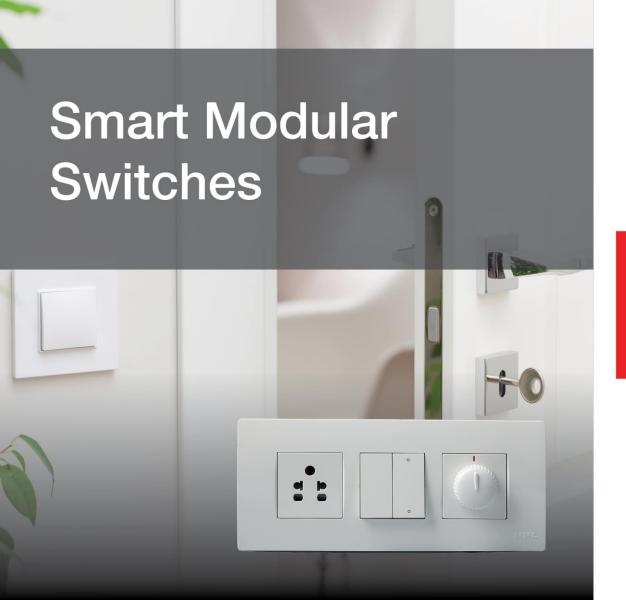
STRONG PRE-QUALIFICATION CREDENTIALS

- HPL works with Power Utilities and Government Agencies pursuant to direct contractual arrangements, obtained through bidding processes, requiring certain pre-qualification requirements
- HPL meets all pre-qualification credentials including past experience, technical requirements, quality and safety compliances, financial strength, and price competitiveness

'ONE-STOP SHOP' OF LOW-VOLTAGE "CONSUMER" ELECTRIC PRODUCTS

• Offer a wide range of innovative, and technologically superior products in the "Lighting, Switchgears, and Wires & Cables segments" which cater to varied market segments and at different price points





Q2 & H1FY23 - PERFORMANCE UPDATE

H1FY23 SALIENT HIGHLIGHTES

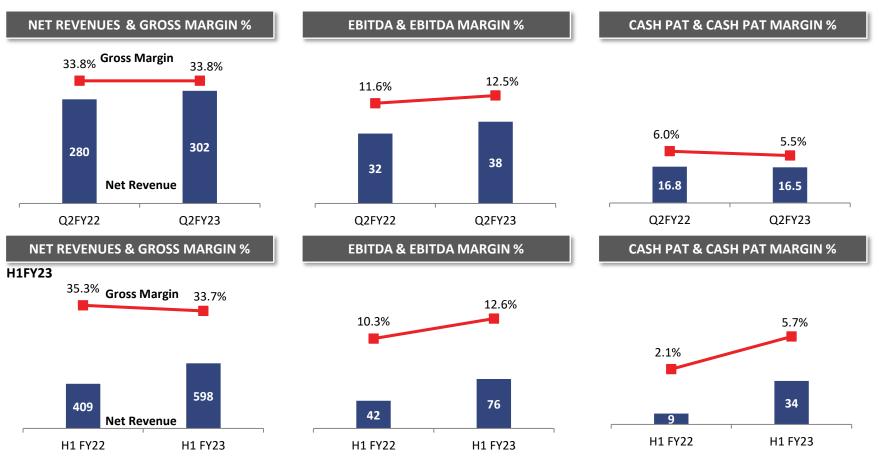


The Company registered robust double-digit growth as revenue increased by 46.3% in H1FY23.
EBITDA registered a sharp increase of 79.0% where EBITDA is Rs. 75.5 crores in H1FY23.
Profit Before Tax stood strong at 19.2 crore in H1FY23.
Profit After Tax stood strong at 12.6 crore in H1FY23.
EPS stood at Rs. 1.95 in H1FY23 as compared to a negative EPS of Rs2.33 in H1FY22.
Metering & Systems segment revenue grow by 68% in H1FY23.
Consumer & Industrial segment revenue grows by 28% in H1FY23.
Exports registered a growth of 19% H1FY23.
On the balance sheet front companies' Debt Equity remain intact.
Sharp improvement in the working capital cycle, as the cycle improved by 33 days.

Q2 & H1FY23 : YoY PERFORMANCE ANALYSIS



Q2FY23 In Rs Crore

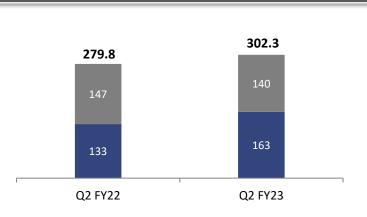


Q2FY23: YoY SEGMENT ANALYSIS



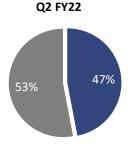
In Rs Crore

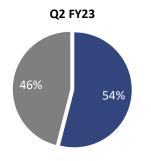




% EBIT Margin	Q2 FY22	Q2 FY23	
Metering & Systems	9.3%	13.4%	
Consumer & Industrial	12.2%	11.7%	

SEGMENT REVENUE SHARE %





■ Metering & Systems

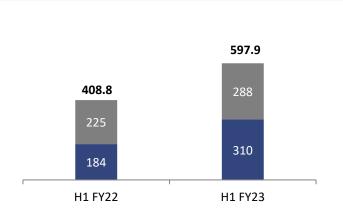
■ Consumer & Industrial

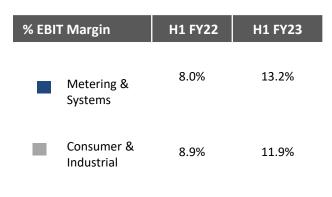
H1FY23: YoY SEGMENT ANALYSIS



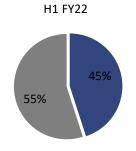
In Rs Crore

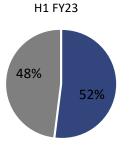
SEGMENT NET REVENUE & EBIT MARGIN





SEGMENT REVENUE SHARE %





■ Metering & Systems

■ Consumer & Industrial

Q2 & H1FY23: PERFORMANCE ANALYSIS



Strong Performance in Q2FY23 led by robust performance in the metering and systems segment.

- The Company registered a strong performance YoY and revenue surged by 46.3% in H1FY23 to Rs. 597.9 crore as compared to Rs. 408.8 crore in H1FY22. Revenue increased by 8.% in Q2FY23 to Rs. 302.3 crore as compared to Rs. 279.8 crore in Q2FY22.
- o Gross profit improved by 39.6% and stood at Rs. 201.3 crore in H1FY23 as compared to Rs. 144.1 crore in H1FY22. In Q2FY23 gross profit increased by 7.9% and stood at 102.1 crore.
- EBITDA grew by 79% YoY in H1FY23 where EBITDA is Rs. 75.5 crore in H1FY23 as compared to Rs. 42.2 crore in H1FY22. EBITDA margin expanded by 231bps and stood at 12.6% in H1FY23 as compared to 10.3% in H1FY22. In Q2FY23 EBITDA grew by 17% YoY, where EBITDA stood at Rs. 37.9 crore in Q2FY23 as compared to Rs. 32.4 crore in Q2FY22. EBITDA margin expanded by 97bps and stood at 12.5% in Q1FY23 as compared to 11.6% in Q2FY22.
- PAT stood at Rs. 12.6 crore in H1FY23 as compared to a net loss of Rs. 15 crore in H1FY22. In Q2FY23 PAT grew by 28.10% YoY and stood at Rs.
 6.3 crore

Metering & Systems segment reported good year-on-year growth

- In the Metering & Systems segment revenue grow by 68% YoY to Rs. 309.6 crore in H1FY23 from Rs. 184.2 crore in H1FY22. Consumer & Industrial segment revenue grows by 28% YoY to Rs. 288.2 crore in H1FY23 from Rs. 224.5 crore in H1FY22. The Metering & Systems segment revenue grow by 23% YoY to Rs. 162.8 crore in Q2FY23 from Rs. 132.7 crore in Q2FY22. In Consumer & Industrial segment revenue stood at Rs. 139.5 crore in Q2FY23.
- The Metering & Systems segment registered EBIT growth of 176% in H1FY23, where EBIT stood at 40.8 crore in H1FY23 as compared to 14.8 crore in H1FY22. Consumer & Industrial segment registered EBIT growth of 72% where EBIT stood at 34.3 crore in H1FY23 as compared to 19.9 crore in H1FY22. EBIT of Metering & Systems segment registered 76% growth in Q2FY23.
- o Both segments registered healthy EBIT margins. The Metering & Systems segment registered EBIT margin of 13.2% in H1FY23 as compared to 8% in H1FY22 and the consumer & Industrial segment registered EBIT of 11.9% in H1FY23 as compared to 8.9% in H1FY22.

UPDATE & BUSINESS OUTLOOK



		althy enquiries leading to a strong and stable order book for the company. The company executes the current order on fast-track mode to in a healthy execution of current pipeline.
Pro Se ca	ovide ctor ried	Company is approved as a bidder through tender participation for the appointment of Advanced Metering Infrastructure (AMI) Service er for Smart Prepaid Metering in India on a DBFOOT (Design, Build, Finance, Operate and Transfer) basis under the Revamped Distribution Reform Scheme(RDSS). HPL is one of the few participants to receive the Empanelment Certificate after being subjected to vigorous testing out at the Central Power Research Institute (CPRI) laboratory. This Certificate enables the company to participate in the massive unity to take a slice of the 25 crore smart-meter market.
	The	e 'Metering & Systems' segment is anticipated to receive good traction and growth.
	0	Metering segment is witnessing a new dawn. Inspection and inquiries have started gaining traction. We expect the momentum to continue and grow and expect an overall surged performance in the Metering & Systems segment.
	Sma	art Meters be the next game changer in the growth-building process.
	0	Smart meter will be the leading player in the growth building story of the HPL.
	0	Company has positioned itself very well in the smart meter market and is receiving good traction from customers The current meter order book has more than 50% Smart Meters and it is expected that the share of Smart Meters to rise even further. Smart meters attract higher realizations, thereby resulting to increase revenue and enhanced profitability.
	Ove	erall Strong order book of ₹ 834 crores ensures revenue visibility for the short and medium term.
	0	Meter & systems contribute 60% and the consumer and industrial segment contributes 40% of the current order book.
	0	Enquiry base for Metering tenders is at a healthy level as tenders amounting to $\sim 10,000$ crore + have been floated or are expected to be floated in the near term.
	Con	npany's growth trajectory is strong, and the Company is confident of driving sustainable growth in future.
		npany continues to focus on various new age opportunities of smart Metering, Smart cities, Renewable Energy, 5G Telecom, EV, etc. ere the company's electrical and metering products are widely used.



HPL's Global Network

HPL exports continues to see a growth of 19% Year on Year in H1FY23.

HPL's pending order book gives a good near-term sales visibility in the coming quarters.





HPL's in house R&D strength to enable higher exports.

- o HPL is present in 42+ countries across the globe.
- HPL's LV switchgear testing laboratory in Jabli, Himachal Pradesh is accredited with IECEE certification for independent testing of MCB & RCCB for KEMA and CB certification from DEKRA, Netherlands.
- The above test certifications enable HPL's product access to new 53 countries, thereby adding to their global footprints of the existing 42+ countries.



HPL Stall at – "Construction
Association Of Bhutan Exhibition"

CONSOLIDATED PROFIT & LOSS STATEMENT



Particulars (In Rs. Crore)	Q2 FY23	Q2 FY22	YoY%	H1 FY23	H1 FY22	QOQ%	FY22
Net Revenue from Operations	302.3	279.8	8.0%	597.9	408.8	46.3%	1014
COGS	200.2	185.2	8.1%	396.6	264.7	49.9%	652.7
Gross Profit	102.1	94.6	7.9%	201.3	144.1	39.6%	361.3
Gross Margin (%)	33.8%	33.8%	-2 bps	33.7%	<i>35.3%</i>	-160 bps	<i>35.6%</i>
Employee Expenses	35.4	31.5	12.5%	69.4	55.2	25.7%	123.8
Other Expenses	28.8	30.7	-6.3%	56.3	46.7	20.6%	112.3
EBITDA	37.9	32.4	17%	75.5	42.2	79.0%	125.1
EBITDA Margin (%)	12.5%	11.6%	97 bps	12.6%	10.3%	231 bps	12.3%
Other Income	0.7	1.2	-38.8%	1.7	2.6	-33.5%	4.2
Finance Costs	18.6	16.8	11.3%	36.2	33.7	7.3%	68.3
Depreciation	10.2	11.9	-14.1%	21.6	23.6	-8.3%	47.1
РВТ	9.7	4.9	99.4%	19.4	-12.6	NA	13.9
Taxes	3.4	00	NA	6.8	2.5	177.5%	6.1
Reported PAT	6.3	4.9	28.1%	12.6	-15.0	NA	7.8
Cash PAT	16.5	16.8	-1.8%	34.2	8.6	299.4%	54.9
PAT Margin (%)	2.1%	1.8%	33bps	2.1%	-3.7%	NA	0.8%
Earnings Per Share (EPS)	0.97	0.77	26.1%	1.95	-2.33	NA	1.21

CONSOLIDATED BALANCE SHEET



Particulars (In Rs Cr)	Sept-22	Mar-22	Particulars (In Rs Cr)	:
Equities & Liabilities			Assets	
Shareholder's Funds	775.8	764.5	Non-Current Assets	
Equity share capital	64.3	64.3	Property, Plant & Equipment	
Other Equity	711.5	700.2	CWIP	
Minority Interest	1.8	1.8	Right of use Assets	
			Intangible Assets	
Non-Current Liabilities	95.8	80.5	Financial Assets	
Borrowings	57.7	58.5	Deferred Tax Assets (Net)	
Other Financial Liabilities	31.3	14.8	Other Non-Current Assets	
Provisions	6.8	7.3		
			Current Assets	;
Current Liabilities	780.2	791.1	Inventories	
Borrowings		7022	Trade receivables	
•	540.5	536.0	Cash	
Trade Payables	200.7	228.6	Bank Balances	
Other Financial Liabilities	23.7	18.3	Loans	
Current Tax Liabilities	1.6	-	Other Financial Assets	
Other Current Liabilities	8.2	3.7	Current Tax Assets (Net)	
Provisions	5.4	4.4	Other Current Assets	
Total Equity & Liabilities	1,653.6	1,637.8	Total Assets	

Particulars (In Rs Cr)	Sept-22	Mar-22
Assets		
Non-Current Assets	491.8	502.5
Property, Plant &		
Equipment	443.5	437.6
CWIP	3.8	10.2
Right of use Assets	2.1	2.7
Intangible Assets	-	6.6
Financial Assets	2.5	2.7
Deferred Tax Assets (Net)	26.4	29.4
Other Non-Current Assets	13.4	13.2
Current Assets	1,161.8	1,135.4
Inventories	483.4	506.7
Trade receivables	565.8	505.2
Cash	37.7	39.1
Bank Balances	31.2	41.2
Loans	0.7	0.6
Other Financial Assets	12.7	16.0
Current Tax Assets (Net)	-	1.6
Other Current Assets	30.3	25
Total Assets	1653.6	1,637.8

MARKETING CAMPAIGNS – AMPLIFYING OUR "SOCIAL MEDIA" PRESENCE



"Garnered Over 20 Million Reach"

Amplified our Brand Presence Through Social Media Handles
Conducted as well as Sponsored various Industrial Webinars and Virtual Exhibitions





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1 November

ELITE CHANNEL CONNECTS & DEALER MEETS





Retailer Meet, Bhavnagar Ahmedabad



Dealer's Meet - Trichur, Kerela



Builder's Meet - Nagpur



Retailer's Meet, Jaipur Rajasthan

ELITE CHANNEL CONNECTS & BRAND VISIBILITY





GLO

Retailers Meet-Rajkot

Retailers Meet – Jaipur, Rajasthan



Hoarding At Nagpur



HPL'S Retail Activity



Retailer Meet – Cuttack, Orissa







Solar Exhibition – Renewable Energy India Expo

Address- Hall No.3, Stall No. 3143 India Expo Mart, Greater Noida (NCR)





BUSINESS STRATEGY

FUTURE BUSINESS STRATEGY FOR VALUE CREATION



Leading Electric Meter Manufacturer
Fully Geared To Meet The 'Smart
Meter Opportunity'

- ✓ Commands a 'market share of ~20%' in the domestic meters market with an 'installed capacity of 1.1 crore meters per year'
- ✓ Well Positioned to Capitalise on the Smart Meter Opportunity backed by our competitive strengths (details given on the next slide)

FUTURE BUSINESS STRATEGY

Robust Traction in the Consumer
Business to Drive Growth

- 'Drive healthy growth in the Lighting & Switchgear business' through brand building, network expansion & product development initiatives
- These divisions have shorter working capital cycle (compared to the meters business) - 'Thereby helping to generate higher overall ROCE for HPL'

Sectoral Opportunities to Provide
Growth Momentum

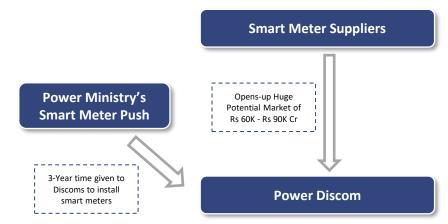
- ✓ Positive policy initiatives along with favorable industry outlook expected to boost demand for HPL's products especially for switchgears & meters
- $\checkmark~*$ Indian Switchgear Market projected to grow @ 15% CAGR over 2019-23
- ✓ #Indian LED Lighting Market projected to grow @ 23% CAGR over 2019-25
- ✓ Crisil Research expects the Indian wires & cables market to grow @ 15% CAGR over the next 4 years (2019-23)

SMART METERS – "GAMECHANGING INITATIVE" WITH ENORMOUS POTENTIAL



☐ What are smart meters? What is the opportunity size?

- Meters with embedded software to enable automation and communication
- Ministry of Power plans to install 25 to 30 crore smart meters across India – 'which translates into a cumulative opportunity size of Rs 60,000 to Rs 90,000 crore'
- ☐ Why should the "Utilities" install smart meters?
 - India's discoms owed Rs 78,379 crore to power generating companies in FY21
 - Smart meters can help address this situation effectively by minimizing human intervention in metering, billing and collection



☐ Likely Benefits of the Smart Meter Program for HPL

- Being a leading player with a successful track record of supplying meters over the last 2 decades, HPL is well positioned to capitalise on the smart meter opportunity
- ✓ Bagged orders worth Rs. 100+ crore for meter with smart communication technology and with RF and IRDA communication in the last couple of years

HPL's Competitive Edge

✓	Market Leading Player	■ ~20% market share. Installed capacity of 11 MMPA — 'this capacity is fungible and can be used for smart meters as well'
\checkmark	Comprehensive Product Portfolio	 Conventional, and smart meters (including prepaid meters, software communication driven meters)
✓	Long-standing Relationships	 Successful track-record of supplying to most state and central utilities for the last 2 decades
✓	Strong Pre-qualification Credentials	■ IS 16444 certified products
✓	Strong Thrust on Quality, Product Innovation & Cost Competitiveness	 2 R&D Centers housing over 100 experts having rich experience in the electrical industry (launched 3 new products in FY21) Integrated Operations help achieve cost competitiveness

FOCUS ON DRIVING HEALTHY GROWTH IN THE 'CONSUMER' BUSINESS



- ✓ 'Consumer' segment includes Non-utility Metering, Switchgear, Lighting, and Wires & Cables. In FY21, this segment comprised ~63% of the total revenues
- ✓ HPL is looking to drive healthy growth in this business by using a 3-pronged approach

 →
 - 1) Enhancing distribution reach & relations
 - 2) Undertaking brand building initiatives and
 - 3) Constantly developing new & innovative products (see below for details)
- ✓ Since, the Consumer business has shorter working capital cycle of ~3 Months, higher share from this segment will lead to higher ROCE and free cash flow

☐ Brand Building Initiatives

- In FY20, HPL tied-up with the Delhi Capitals Team for the IPL 2019 Campaign
- Building upon the successful campaign in IPL,
 HPL tied-up with 'The Haryana Steelers' Pro
 Kabaddi Team as its 'official LED 'Lighting Partner"
- 'This provides an effective platform to create strong brand visibility in especially in the Tier 2 & 3 towns and rural areas enabling HPL to drive aggressive growth in these regions going ahead'

☐ Continuous Product Development & Innovation

- Launched new innovative range of products in the lighting and switchgear segment in FY21 -
 - Switchgear: Launched 'over 6' new products including the industrial and domestic range, along with new products in solar category
 - Lighting: Launched 12 new products including 'Bright Neo LED Pattern', 'Spark Gold', 'Tri-Glow LED Tri-Colour Pattern', 'Kasper Gold', etc.
- Most of the new products have received very good dealer response so far

☐ Enhancing Distribution Reach & Relations

- Expand retailer touch-points by than 3x – from the existing 27,000 retailers to 1,00,000 retailers within next 3 years
- Regular hold channel connect events in the form of dealer meets, retailer meets and technical seminars

Brand Building Initiatives

Product Innovation

Enhancing Distribution Reach & Relations

Driving Healthy Growth in the 'Consumer' Business

- ✓ Lower Overall Working Capital Cycle
- √ Higher ROCE

